

Invitation to the

Gira Meat Club – 2024/25 - World Meat Market Outlook -

49th Annual Edition

Geneva: 4th-5th December 2024

Summary of the service, structure and fees

March 2024

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GMC 'Club' Structure 2024/25

Supporting your strategic decision making all year round



 Key changes to the outlook, what are the major changes in the global market

Access to

Gira

Delivered Early July



Annual

meeting

Global

Synthesis

Reports

Two-day meeting, 4th-5th December 2024 in Crowne Plaza (near Geneva)

- Overview of Gira's outlook by species
- Intimate "club" environment
- "Round-table" discussion of key issues
- Key networking opportunities
- Remote access available
- Informal welcome dinner, 3th December 2024
- Networking Dinner, 4th Dec 2024
- Soft copy of presentations



Email and phone access to Gira personnel

Providing data clarification and discussion

 Picking up on key events and issues throughout the year



5 editions throughout the year, updating the key issues for the global industry Topical
Webinars

Remote
Service

Meetings
in person

Newsletter
(5 per year)

Written
deliverables

Mid-Year

Update

Webinar

Country Reports



Tailored Presentation



- Half-day, one-to-one (for species members)
- Tailored to your specific needs
- Client-office or boardroom, briefing
- Client pays travel costs



Country Reports

- For key countries in 8 main regions
- Including chapters on each of the 4 species; Beef, Pigmeat, Poultry and Sheepmeat

Synthesis Reports

- Key events in the global market
- Total meat overview & drivers
- 4 x species reports (Beef, Pigmeat, Poultry and Sheepmeat)
- Optional Excel based Data Dashboard

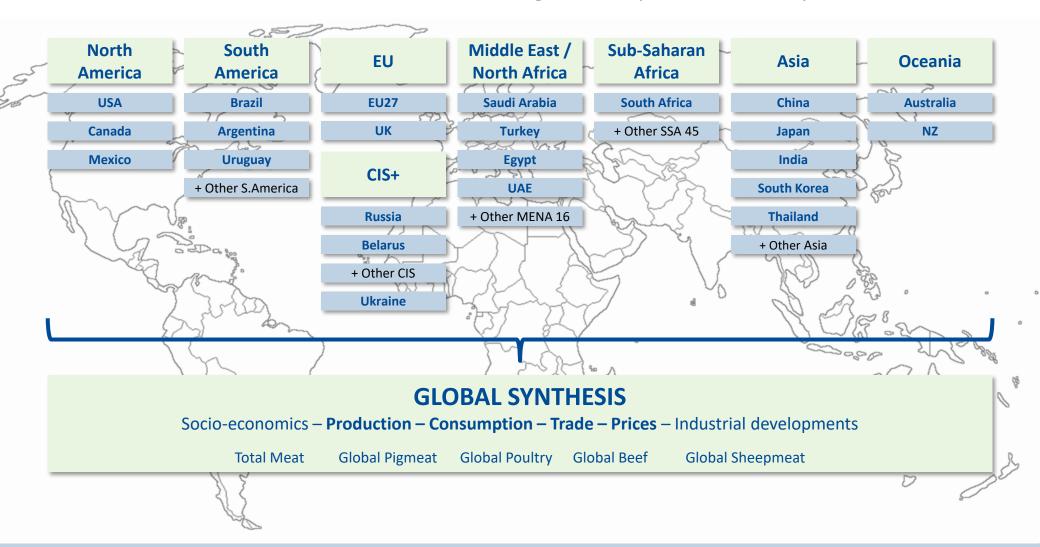


GMC Geographic Coverage & Overriding Report Structure

Comprehensive, Global Coverage - Reports for the key livestock and meat countries

REGIONAL MARKET INSIGHTS, DATA & FORECASTS BY SPECIES

Drivers & brakes – Total Meat – Pig – Poultry – Beef – Sheepmeat





GMC Geographic Coverage: Detail of Forecasts & Reports

Substantiate the forecasts and an invaluable source of global data for the key species

Global coverage;

resources focused on the key regions & species

Global Synthesis Reports

Reviewing the global meat trading environment

- 1 x General Report
 - Global totals & comparison of key data by species, and region
 - Key Assumptions and Drivers
- 4 x Species Reports
 - Pigmeat, Poultry, Beef and Sheep/goatmeat
- Comparative data and focused analysis of main drivers

Country Reports

Detailed, justifying forecasts with objective data and robust analysis

- Depth of coverage is flexed to reflect the relative importance of the species and the country
 - Report length adjusted accordingly
 - Data combined with the explanation as to why and how
- Each country report is organised into the following chapters
 - Executive summary the headlines
 - 2) General Drivers and Market Situation economics, feed, and other...
 - 3) Meat Market Overview Comparison of key data between species
 - 4) Beef data & analysis
 - 5) Sheep and Goatmeat data & analysis
 - 6) Pigmeat data & analysis
 - 7) Poultrymeat data & analysis
- Country Briefs are produced where only 'light cover' is required

Region	Country	Balance tables				Reports			
		Bf	Sh	Pk	Ру	Bf	Sh	Pk	Ру
North	CA	х	0	Х	Х	Х		Х	0
America	US	х	х	х	х	х	0	х	х
	MX	х	0	х	х	х	0	х	Х
South	AR	х	х	х	х	х	0	0	х
America	BR	x	х	х	х	х	0	х	х
	UY	х	Х	х	х	х	0	0	0
	Other S.Am ¹	x		х	х	х		х	Х
Europe	EU27	х	Х	Х	Х	Х	Х	Х	Х
	UK	х	х	х	х	х	х	х	х
CIS/UA	RU	х	х	х	х	х	0	х	х
	UA	x	0	х	х	х	О	х	х
	BY	x	0	х	х	О	0	0	0
	Other CIS ²	О	0	0	0	х	0	О	Х
MENA	MENA 20 ³	Х	х	0	х	х	х		Х
	AE	х	х	0	х	0	0		О
	EG	х	х	0	х	0	0		0
	SA	х	х	0	х	0	0		0
	TR	х	х	0	Х	0	0		0
SSA	SSA 46 ⁴	0	0	0	0	0	0	0	0
	ZA	х	Х	х	Х	х	х	Х	Х
Asia	CN	х	Х	х	х	х	х	х	х
	IN	x	х	х	х	х	0	0	х
	JP	x	х	х	х	х	О	х	х
	KR	x	х	х	х	х	0	х	х
	TH	x	0	х	х	0		0	х
	Other Asia ⁵	Х	o	х	х	х	0	х	х
Oceania	AU	х	Х	х	х	х	х	0	0
	NZ	х	х	х	х	х	х	0	0
		x = Detailed Balance Tables				X = Detailed Reports			

o = Simplified Balance Table

o = Overview Reports

No report

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¹ Other South America - total figures + select detail for: CL, CO, PE, PY, VZ

² Other CIS - total figures + select detail for: AM, AZ, KZ, KG, MD, TJ, TM, UZ

³ MENA20 - key numbers on all 20 countries in the region

⁴ SSA 46 - total figures + select detail per country for Sub Saharan Africa

⁵ Other Asia - total figures + select detail for: ID, PH, TW, VN



GMC Country Report Structure Well structured, comparable, data & insights

Executive summary – the headlines, to hand, explained.

General Drivers and Market Situation

Key variables & assumptions

- Socio-economic, political, feed grain cost & availability, and weather impact
- Inflation, war, labour... the factors shaping 2024 and that will shape 2025

Meat Market Overview

How does the evolution and outlook of the species compare to each other

- Totals for meat consumption, production and trade. Price comparisons
- With fish production and consumption data added for context

The 4 key species chapters

Data + explanation by species 2012-23e, 2024f, 2028f: per country, per species, in a global context

- The "Balance Table" the key numbers in one place to compare the evolution.
- Herd / Flock breakdown: breeding herd, rearing/finishing herd
 - Farm structure and key developments
- Production: slaughtering, carcass weight, net production (and GIP)
 - Processing structure and key corporate developments
- Trade: both meat and livestock
 - Key flows in volume, origin/destination and price, including estimations of Grey Trade
- Consumption: total and per capita
 - Key drivers and challenges
- Prices
 - Producer prices, wholesale/retail where available, and trade





Sample pages from the 2020 GMC Brazil Country Report

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GMC subscription options

Flexible: a hierarchy of pricing options available

SPECIES MEMBER Subscription

- Country reports on the chosen species
 - Data and insight on the main metrics for that species
 - Headline coverage on the "other" species
- Synthesis reports: Global overview + selected Species
- Attendance at the Annual 2-day club meeting:
 - Attendance for 2 delegates
 - Electronic copy of all presentations
 - Live-streaming and recordings of all key presentations

- Half-day client presentation (tailored)
- Newsletter 5 editions per year on key global issues
- Mid-year selective global update (webinar)
- Webinar updates on key developments

2 species - EUR 36,000 1 species - EUR 26,000

Other Membership Subscriptions

FULL MEMBERSHIP Subscription

- Detailed reports: 8 Regions of Country Reports
 (all species) + 5 Global Synthesis Reports
 (Overview + 4x Species) (PDF)
- 2-3 delegates at the 2-day Annual Meeting
- E-copies of all presentations & forecasts
- Dataset: Synthesis+, excel, dashboard
- Half-day client presentation (tailored)
- Newsletter 5 editions, bimonthly
- Mid-year selective global update (webinar)
- Webinar updates on key developments

EUR 43,500

REGION MEMBER Subscription

- Global general synthesis report and selected regional country reports
- 2 delegates at the 2-day Annual Meeting
- E-copy of the synthesis presentations and selected region presentations
- Newsletter 5 editions, bimonthly
- Mid-year selective global update
- Webinar updates on key developments

EU region - EUR 26,000 Other regions POA

SYNTHESIS MEMBER Subscription

- Global Synthesis Reports (all sectors)
- 2 delegates at the 2-day Annual Meeting
- Copy of all the presentations
- Newsletter 5 editions p.a.
- Mid-year selective global update

EUR 21,000

Annual Meeting - Only

EUR 14,500 - with e-copies of presentations **EUR 9,900** - attendance-only

Extras

Excel Dataset + Dashboard = EUR 2,500

The key numbers from all the countries

Extra Delegate @ Annual Meeting = EUR 1,500 pp

Maximum of 2 extra

Extra Webinar Presentations = EUR 2,500

Delivered remotely - options available.





- AHDB (UK)
- Agrifirm Group BV (NL)
- ALIC (Japan)
- Aviagen (Int'l)
- BRF (BR)
- Canadian Cattlemen's Association
- Canada Pork Council
- Cargill Meat Solutions (US)
- COV Dutch Meat Industry Association
- DSM Nutritional Products (CH)
- European Commission (EU)
- FECIC (Spanish Meat Processor Assoc)
- Fedegan (CO)
- Fulton Marketing Group (US)
- Handtmann (DE)

- IFC World Bank Group (Int'l)
- Bord Bia Irish Food Board
- JBS (Intl')
- Livestock & Meat Commission Northern Ireland
- Landbrug & Fødevarer (Danish Meat Association)
- Mars (Int'l)
- Meat Industry Association New Zealand
- Meat & Livestock Australia
- Multivac TVI (Int'l)
- National Pork Board (US)
- Sealed Air (Int'l)
- Sainsburys (UK)
- Uruguayan National Meat Institute
- UNIC (Italian Tanneries Association)
- VLAM Belgian Meat Office

Client feedback

"Unique opportunity to get the big-picture ... and the detail ... worldwide"

"I received excellent feedback from colleagues - Triple AAA"

"Great opportunity to discuss detail with Gira experts"

"Data and insight used for a wide range of corporate needs"

GMC 2023 Meeting Agenda, Day 1

Two days of dynamic conversation around key issues and outlooks

GIRA Meat Club 2023e/24f - 2028f

6th & 7th December 2023 at Crowne Plaza Geneva Annual Meeting Agenda



Wednesday 6th December 2023 08h15-18h00 CET

08:15 Introduction

08:30 Global Synthesis: Softer global demand follows the inflation peak

Overview: Impact of the Cost of Living Crisis in an uncertain and divergent world Key global forecasts: consumption, production, trade, prices

Key drivers & brakes, and disruptors in the global meat market

Inflation, interest rates & low growth ... in a year of important elections
Cost inflation: feed, energy & labour - down from 2022 peak exacerbated by war in Ukraine
Supply disruptions: HPAI, labour shortages but declining freight challenges
Softer global demand: Cost of Living Crisis with regional variances

09:30 Poultrymeat Global Synthesis: HPAI risk & reality dominates the outlook

Global HPAI, incl. Brazil: but regional variance in severity and impact
Production recovery: moderate as challenges continue: grain, HPAI, energy, labour, forex
Tight margins even with high prices

EU Poultry: strong demand and cautious production stimulates imports

EU meat demand in context of lagged Cost of Living crisis

Domestic poultry supply caution from high costs & HPAI, but offset by UA exports

Strong demand fundamentals for traded commodity products from PL and UA

Q&A

10:30 Coffee Break

11:00 Ukraine & Russia: the war grinds on, with far-reaching consequences

Disruption & uncertainty: impact on grain production and exports
Poultry resilience ... and re-directed exports
Russian implications: grains, meat supply and demand ... and export ambitions

Brazilian poultry: strong growth in the shadow of HPAI

Record supply in spite of HPAI threat & high costs Higher domestic poultry demand: in all meat context

Commodity exports into an uncertain global market: HPAI, national food security

Middle East & North Africa: all meat import demand overview

Market polarisation and supply problems in spite of food security strategies All meat import overview in domestic context and volatile politics

USA Poultry: cautious growth as margins recover

Modest supply growth in spite of lower grain cost Corporate & supply chain developments: sustainability claims

Productivity gains as part of the sustainability solution

Q&A

13:00 Lunch

14:00 Pigmeat Global Synthesis: contradictions

European cutbacks boost prices but RoW suffers ASF ongoing, but less disruptive to production

Trade: lacking Chinese import demand

China pork: disappointing for many

Turgid domestic meat demand: slow recovery from the zero Covid policy Low margins: especially for some of the new industrial units Disappointing import demand: offal volume stable but at lower prices

EU pigmeat crisis continues longer term, and shifts emphasis

Sharp supply cutback and producer exit squeezes processor margins Record prices in 1H23 ... but still no producer confidence as the problems mount up Restructuring imperatives for the processing industry

Q&A

15:45 Tea Break

16:15 USA pork: contraction after 2023 losses

Sow cull as losses rise

Weak domestic demand undermines producer margins in spite of lower costs Rising export volumes

Mexico - all meats: dynamic market

Rising production, driven by major integrators, but imported grain dependent Strong demand

Abundant import supplies (from US and elsewhere) boosted by strong peso

Other Asia: meat market dynamics

Short-term Cost of Living issues undermine meat demand growth

Pigmeat import demand disappoints as local producers respond to ASF challenges Positive longer term beef and sheepmeat import outlook

New Product Development: Cultured meat major future threat

New technologies get closer to market: aided by investment

Sustainability demand impact ... as plant-based products underperform

Closing comments 18:00 Session concludes

19:00 Pre-dinner drinks in the conference area fover

20:00 Gala Dinner in the Paris/Munich room at the Crowne Plaza Hotel

GMC 2023 Meeting Agenda, Day 2

Two days of dynamic conversation around key issues and outlooks

GIRA Meat Club 2023e/24f - 2028f

6th & 7th December 2023 at Crowne Plaza Geneva Annual Meeting Agenda

Thursday 7th December 2023

08:30 Beef Global Synthesis: Divergent prices ... which will converge again

Supply and demand contradictions in the western markets

Asian demand continues: pulling imports ... but at lower prices

Societal & environmental pressures challenge

EU Beef: high producer prices as supply remains tight

Demand reasonably firm in spite of Cost of Living

Bluetongue and a depressed milk market keeps producers wary

Tight supply: improved feed conditions but shifting political support

Sustainability challenges to the meat industry

Future pledges are getting closer to delivery time

Political pressures: COP28 includes livestock

Meat industry reactions: retail imperatives

Australian Beef: price collapse from peak as El Nino looms

Re-stocked ... in time for deteriorating pastoral outlook: production + export push

Prices plummet as supply growth coincides with weaker markets

Q&A

10:30 Coffee Break

11:00 China Beef: continued import pull, but at lower prices

Good long term demand fundamentals, but slowed by the turgid Covid recovery

Dairy growth stalls

Import pull ... from many origins, in spite of stocks, but at lower prices

Brazilian Beef: volume upturn and producer profit downturn

Cyclical production upturn continues but faces weaker market conditions

Mounting environmental and traceability pressures

Brazilian corporates restructure ... again.

Other South American Beef: China export reliant at lower prices

AR & UY drought ends ... with scope for herd rebuilding.

CO & PY: rising exports, with China access for CO

Indian buffalo exports to broad geographic portfolio

Post Covid recovery in buffalo slaughtering

Competitive floor price in the global beef market

USA Beef: record producer prices pull imports

Drought impact on herd & production despite lower grain costs

Record producer prices but facing some demand resistance

Q&A

13:00 Lunch

14:00 Europe's Green Deal and CAP Reform

Major policies: implementation in national uptake of CAP Farm to Fork EUDR implementation in 2024

UK: increasing import penetration

2024 Election year - but unlikely to change agrifood politics

Weaker demand outlook and increased import volumes

Sheep Global Synthesis: Divergent prices

Stable global demand base in spite of inflation

Impact of Australian supply surge at lower prices

European sheepmeat: falling production and high prices

UK: Producer prices peak as AU quota increases

EU27: production still declining despite high prices

Australian sheepmeat: supply rise faces weaker markets

Supply boost from continued shift to meat breeds and weaker pastoral conditions

Sheepmeat prices falling ... but long term export driven confidence

NZ: stable production and export portfolio for sheepmeat and beef

Changing pastoral and political conditions

Stable export volumes: with China dominating sheep meat

China: Sheepmeat demand and changing meat route-to-market

Firm sheepmeat demand & imports in spite of lackluster economic growth

Changing route-to-market for meat

Closing comments & Q&A

16:30 Session concludes

Two days packed with in-depth insights into the latest issues continuing to impact the livestock and meat markets globally. Engage in thought-provoking discussions amongst club members and Gira's team to gain valuable perspectives.





Gira has over 50 years of experience as an international research & consultancy firm. Renowned for delivering high-quality, objective and neutral analyses in the food industry, Gira has a strong reputation and expertise.

- Specialist in food market and supply chain dynamics especially in meat and livestock.
- Strong client relations with numerous 'blue chip' food companies.
- Comprehensive global coverage of the meat and dairy sectors, with selective detail in strategy and marketing analysis but also for other sectors of the food market.

Gira is highly cost-effective:

- Experienced staff network with unique geographic, sectoral, and process skill mix, who work year-round in the sector.
- Extensive global network, providing up-to-date insight on key issues in the market.
- Long-term experience of key events, and how the various components within the industry interact and evolve.

Gira is flexible, offering a range of client services across three main 'streams':

- Published research Uniquely detailed, on key current topics, with costs shared among a 'syndicate' of clients.
- Management & strategy consultancy tailored to individual client needs, with a strong emphasis on the food & agribusiness sector. Highly confidential to the client.
- Conference speakers Gira's experts regularly speak at various events worldwide, from board meetings and think tanks to industry gatherings, sharing valuable insights on the ever-changing environment.





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